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Hon Ruth Forrest MLC
Chair
Parliamentary Standing Committee of Public Accounts

Via email: pac@parliament.tas.gov.au

Dear Chair

Macquarie Point Stadium Costs and Governance – Questions on Notice

Thank you for your correspondence dated 19 August 2026 regarding the Parliamentary Standing Committee of Public Accounts inquiry into the Macquarie Point Stadium Costs and Governance.

As noted in your correspondence, questions were taken on notice during the public hearing held on 7 August 2026, which was attended by representatives of both the Department of Premier and Cabinet (DPAC) and Building Tasmania.

As Secretary of the Department of Premier and Cabinet and Chair of the Macquarie Point Urban Renewal Oversight Committee, I am responding to Questions 1 and 2 below, which relate to the Oversight Committee's commitment tracking and reporting responsibilities.

The Acting Secretary of Building Tasmania is responding separately to Questions 3 and 4, which relate to AFL agreement arrangements and project probity documentation respectively.

1. An updated copy of the 'safeguarding commitments' document with highlighted changes

Attachment A provides an updated copy of the Macquarie Point Urban Renewal Parliamentary and Stakeholder Commitment Tracker as at August 2026. Changes since the version provided to the Committee in June 2026 have been highlighted. These changes include commitment status updates, significant governance milestones, implementation of 2026-27 Budget commitments, funding decisions, approvals, and other substantive progress updates.

The Commitment Tracker continues to monitor 58 parliamentary and stakeholder safeguarding commitments made during approval of the State Policies and Projects (Macquarie Point Precinct) Order 2025.

Key changes since the May 2026 version include:

- completion of Commitment 03 relating to governance arrangements for the Stadium Steering Committee, including transfer of chairing responsibilities to DPAC;

- progress and completion of a number of budget-related commitments following delivery of the 2026-27 State Budget;
- updates to reporting, transport, procurement and cricket-related commitments; and
- the resolution of all previously overdue commitments, with no commitments currently recorded as overdue.

Attachment A is suitable for publication.

2. Whether a public reporting dashboard has been actioned (Commitment 20)

Commitment 20 relates to public reporting of project delivery information and consideration of options for a public reporting dashboard.

Public reporting arrangements have continued to evolve since the Commitment Tracker was first established. Delivery reporting is currently published through the Macquarie Point Development Corporation website, including through monthly progress updates (see <https://www.macpoint.com/monthlyupdates>). Building Tasmania also publishes approved plans and documents (see <https://www.building.tas.gov.au/major-projects/macquarie-point-precinct-approved-plans-and-documents>).

The August 2026 Commitment Tracker records the commitment as "In Progress", reflecting ongoing consideration of additional options to improve public visibility and accessibility of project reporting. Following the recent Public Accounts Committee hearing, we have included links to the relevant information on the MPDC and Building Tasmania websites on the whole-of-government project information site (see <https://www.tas.gov.au/dpac/macquarie-point-multipurpose-stadium>). We have also requested that Building Tasmania publish on its website the register of decisions as tabled in Parliament every quarter.

I understand that further dashboard-style reporting may be sought as the project progresses, particularly throughout the main construction phase. I will review the reporting arrangements once the tender process has concluded, to ensure that public reporting includes regular updates on project delivery.

I trust this information is of assistance to the Committee. Should the Committee require any further information in relation to these matters, please contact my office at

Yours sincerely

Kathrine Morgan-Wicks PSM
Secretary

11 September 2026

Attachment A – Macquarie Point Urban Renewal Parliamentary and Stakeholder Commitment Tracker (August 2026) showing changes from the version provided to the Committee in June 2026.

Macquarie Point Urban Renewal - Parliamentary and Stakeholder Commitment Tracking
August 2026

This report tracks parliamentary and stakeholder safeguarding commitments made during the approval of the State Policies and Projects (Macquarie Point Precinct) Order 2025.

Ref	Commitment	Detail	Lead Agency	Due Date / Next Due/ Completed Date	Current Status August 2026	Comments/Next Steps/Risks
001	Updated TOR Oversight Committee	The terms of reference for the Macquarie Point Urban Renewal Oversight Committee, chaired by the Secretary Premier and Cabinet, will be amended to require monitoring and oversight of the safeguards contained in this response, and for this to be included in the reporting to the Public Accounts Committee.	DPAC	23-Feb-26	Completed	The terms of reference for the Macquarie Point Urban Renewal Oversight Committee (chaired by the Secretary, Department of Premier and Cabinet) have been amended to explicitly include monitoring and oversight of the safeguards, and to support reporting to the Public Accounts Committee. Updated terms of reference approved through the Oversight Committee, Cabinet Committee and Cabinet. The committee continues to monitor safeguard implementation and support reporting to the Public Accounts Committee.
002	Administrative arrangements	The administrative oversight of the <i>Macquarie Point Development Corporation Act 2012</i> will be moved to the Department of Premier and Cabinet.	DPAC	11-Feb-26	Completed	Administrative oversight of the <i>Macquarie Point Development Corporation Act 2012</i> has been moved to the Department of Premier and Cabinet (gazetted 11 February 2026).
003	Stadium Steering Committee	Review and update the ToR for the Stadium Steering Committee (under the CFDA). Chairing responsibility for the steering committee will also change (from DSG to DPAC) and the government will engage with the AFL to agree to this change to the CFDA.	DPAC > Stadiums Tas	6-Apr-26	Completed	The Minister for Sport approved a change of chairing responsibilities for the Committee to the Deputy Secretary, Strategy and Delivery, DPAC, on 6 August 2026. DPAC has assumed secretariat responsibilities.
004	Governance Management Plan	MPDC are currently finalising a Governance Management Plan	MPDC	11-Feb-26	Completed	The Project's Governance Management Plan was updated in February 2026 following the release of the Government developed Governance Oversight and Assurance Framework. The Governance Management Plan forms part of the overall project operating system and seeks to provide an overview of the Project's current governance
005	Consultation	Secretary, DSG to consult with the HOSS before making any decisions on any conditions set out in the Order.	Building Tasmania	4-Feb-26	Completed	A process has been established to support consultation with the Head of the State Service before decisions are made on conditions set out in the Order.
006	Probity	Appoint an Independent Probity Advisor (IPA) to monitor the processes associated with the approval of plans under the SPP Order and will monitor all decisions of all regulators and entities engaged in decisions made under the order. The IPA will report to the PAC if required.	Building Tasmania	4-Feb-26	Completed	Independent Probity Advisor, MODA Consulting has been appointed. Key parties have been advised of the appointment and probity arrangements. MODA Consulting will be attended first Public Accounts Committee hearing in May 2026.
007	Probity	The probity advisor will report directly to the Oversight Committee. Probity adviser to report to each formal meeting of the Macquarie Point Urban Renewal Oversight Committee	DPAC	16-Feb-26	Completed	On Wednesday 28 January 2026, the Department of State Growth appointed MODA Consulting Pty Ltd (MODA) as the Probity Adviser for the Macquarie Point Precinct Project. MODA attended their first Oversight Committee meeting in February 2026 and each subsequent meeting.
008	Probity	Develop a Probity Plan within 60 days of the Order coming into effect or before the first plan is approved (whichever is sooner).	Building Tasmania	9-Mar-26	Completed	The Probity Plan was publicly released and is available online at: https://www.tas.gov.au/dpac/macquarie-point-multipurpose stadium
009	Probity	Reports from the independent probity advisor will be made available to the Public Accounts Committee of Parliament	Building Tasmania	Ongoing	Ongoing	The Public Accounts Committee has been provided with the Probity Report following review of the EPA's approval of the Site Environmental Management Plan (SEMP) in Jan 2026.
010	Gateway Review	This project will be reviewed at each of the remaining gates in the ITAS Project Assurance Framework	MPDC (ITas support)	Ongoing	Ongoing	Project assurance will continue under the ITAS Project Assurance Framework. Next gateway is Procurement – Gate 4 (tender evaluation).
011	Gateway Review	The recommendations of these reviews (gateway reviews) will be provided to the Parliamentary Accounts Committee 'in-camera', along with any action plans to address recommendations (consistent with the current process for TT line).	Building Tasmania	TBC	Ongoing	Next gateway is Procurement – Gate 4 (tender evaluation).
012	Lifecycle Asset Management Plan	Stadiums Tas and MPDC will deliver a Lifecycle Asset Management Plan. The Plan will be provided to the PAC and made publicly available within six months of the main contractor being appointed.	Stadiums Tasmania	30-Jun-27	Not Started	Indicative timeframe provided only. Stadiums Tasmania will develop the plan following appointment of the main contractor.
013	Project Parameters	Managing the delivery of the stadium in accordance with Cabinet-endorsed project parameters	Oversight Committee	10-Mar-26	Completed	Project Parameters for the Macquarie Point Multipurpose stadium have been endorsed through the Oversight Committee, Cabinet Committee and Cabinet.
014	Stadium spending cap	State contribution to the Stadium will be limited to \$875 million. Costs above the total project costs of \$1.13 billion will be addressed through value-management or requesting additional contributions from funding partners.	MPDC	Ongoing	Ongoing	Budget reporting occurs monthly to Board, Oversight Committee and Cabinet Committee via dashboards. A key check point on any threshold budget issues will be at the end of RFT stage 1 (targeting August 2026).
015	Stadium spending cap	Additional funds would need to be appropriated for the interest on additional borrowings or for any additional equity injection.	Treasury	n/a	Ongoing	A key checkpoint on any threshold budget issues will be at the end of RFT stage 1 (targeting August 2026).
016	AFL High Performance Centre spend cap	State contribution to the AFL High Performance Centre will be limited to \$105 million.	DPAC/BT	Ongoing	Ongoing	Regular updates to oversight committee established
017	Project Reporting - Minister	MPDC to provide quarterly progress reports to the Minister against Statement of Expectations.	MPDC	Quarterly	Ongoing	MPDC quarterly progress reporting to the Minister against the Statement of Expectations is underway.
018	Project Reporting - Monthly	MPDC will compile monthly reports with details on completed and upcoming project activities, user engagement, program schedules, risk reporting, financial data and project changes.	MPDC	Monthly	Ongoing	Monthly reporting in place to Board, Oversight Committee and Cabinet Committee in place.

Ref	Commitment	Detail	Lead Agency	Due Date / Next Due/ Completed Date	Current Status August 2026	Comments/Next Steps/Risks
019	Project Reporting - Public Reporting	The Government will require public reporting of progress associated with the status of the delivery of the project which will include any updated forecasts and overall project cost estimates.	MPDC	Quarterly	Ongoing	Public reporting occurs quarterly via the Public Accounts Committee (PAC) including an update on activity and project governance. MPDC most recently attended PAC on 7 August 2026.
020	Project Reporting - Public Reporting	Specific to the project, the Government is exploring options for a public reporting dashboard. A further update in this regard will be provided in the first quarter of 2026	DPAC/MPDC	1-Jun-26	In Progress	Delivery reporting is published on the MPDC website, a monthly activity update is available. Regulator Reporting will be published on the State Growth website. DPAC to review status and consider additional publishing options following PAC Hearings 7 August 2026.
021	Project Reporting - PAC Reporting	The PAC will receive quarterly reports on the project. Quarterly reporting to the Public Accounts Committee will also include progress audits, revised forecasts and cost-escalations.	MPDC	Quarterly	Ongoing	Quarterly reporting to the Public Accounts Committee continues. MPDC most recently attended PAC on 7 August 2026.
022	Design Quality and Integrity Review Panel	The Design Quality and Integrity Review Panel is to be formed and act in accordance with the SPP Order.	DSG (support DPAC)	6-Mar-26	Completed	Panel members have been appointed and publicly announced by the Secretary of State Growth on Friday 6 March 2026. Terms of Reference have been finalised and Mr Scott Balmforth appointed as Chair of the Panel. Briefings with the Panel are underway
023	Quality Reviews	The MPDC Board and CEO will commission regular third party expert project quality reviews	MPDC	As Required	Ongoing	Reviews will be commissioned as required with the Project also committed to go through all the remaining ITAS Project Assurance Framework Gate Reviews.
024	Local Participation	□Connect lead contractors with regional job hubs □Consider a target of 50 percent Tasmanian labour and supplier participation □MPDC will require the Stadium Construction Contractor to appoint a Connectivity Manager □Contractors required to produce a TIPP	MPDC	2026-27	Ongoing	Local participation measures are being managed through procurement process (including evaluation).
025	Tasmania First Taskforce	Government will: □Where appropriate, engage with the Taskforce to inform the design of the procurement process □Support engagement with local industry and suppliers, to maximise readiness of Tasmania's supply chain for this major project; and Seek to maximise local workforce participation and training opportunities.	MPDC	As Required	Ongoing	Engagement is continuing to support local industry readiness and workforce participation through the procurement phase. This has included briefings with the Tasmania First Taskforce, MPDC participation in Taskforce meetings, and an Industry Day held in February 2026, with materials published on the MPDC website. Tenderers also held project based industry days in June to support the preparation of tenders.
026	Local benefits	Monitoring and publicly reporting on the local benefits of the project through the Public Accounts Committee.	MPDC	TBC	Not Started	Intended to commence following contractor appointment, with reporting through the Public Accounts Committee process.
027	Recommendations from Eslake Report	Implement recommendations of the Eslake Report, (except new and increased taxes and reduced infrastructure spend).	Treasury	21-May-26	Completed	Done as part of 2026-27 Budget
028	Operating expenditure and grants expenditure review	Evaluate the efficiency and effectiveness of services to ensure users and taxpayers are getting value for money, as part of the Government's operating expenditure and grants expenditure review prior to the 2026-27 Budget. Assess new funding requests to evaluate the efficiency and effectiveness of existing related expenditure or require the requesting entity to identify low priority or low value program(s) for cessation to ensure additional funding requests are not additive or worsen the overall budget position without offset.	Treasury/DPAC	21-May-26	Completed	Done as part of 2026-27 Budget
029	Increased own source revenue	Increase own source revenue, by identifying prior to the 2026-27 budget, areas in which additional revenues will be raised and expected amounts of those additional revenues for the 2026-27 Budget.	Treasury	21-May-26	Completed	Fees and Charges Review announced as part of 2026-27 Budget, Short Stay Levy passed by the House and awaiting debate in the LegCo
030	CBA on all major infrastructure projects	Require cost-benefit analysis to be included in all major infrastructure investment business cases to be considered by Government on a merit basis.	Building Tasmania	30-Jun-27	In Progress	Department of State Growth is leading a process of redefining project Business Case requirements during 2026.
031	Affirm commitment of achieving peak debt in four years	Affirm the Treasurer's existing public position of achieving peak debt within four years (which goes to addressing underlying net operating outcomes).	Treasury	21-May-26	Completed	Done as part of 2026-27 Budget
032	PNFC Borrowings	Commit to reducing Public Non-Financial Corporations Net borrowings between 2026-27 and 2028-29 by a cumulative total of \$500 million (broadly equating to the Mac Point borrowings of \$490.7 million as predicted in the 2025-26 Budget through to commissioning).	Treasury	21-May-26	Completed	Done as part of 2026-27 Budget
033	Fiscal Strategy	Set targets for reducing ratios of: net debt and net financial liabilities to gross state product; and a ratio of interest payments plus defined superannuation benefits to State revenue in the new Fiscal Strategy. The new Fiscal Strategy will be provided for consultation and feedback from the Multi-Partisan Budget Consultation Panel.	Treasury	21-May-26	Completed	Done as part of 2026-27 Budget
034	Independent public finance and economic expert	Appoint an independent public finance and economic expert to report to Parliament on the State Government's progress in delivering on the State Fiscal Strategy in each Budget from 2026-27.	Treasury	22-Aug-26	Ongoing	Expert appointed; assessment in progress
035	Monthly financials	Release financials on a monthly basis to enable full transparency and accountability on the Government's fiscal performance.	Treasury	Ongoing	In Progress	Advice provided to the Treasurer

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036	Amend Financial Management Act	Introduce legislation to amend the Financial Management Act 2016 to incorporate the sentiment of section 71 of the Public Governance, Performance and Accountability Act 2013 (Cth) (Approval of Proposed Expenditure by a Minister) as recommended by the Integrity Commission.	Treasury	TBC	Not Started	To be considered post 2026-27 Budget
037	Update mandatory grant rules and guidelines	Prepare and implement updated mandatory grant rules and guidelines modelled on the Commonwealth Grants Rules and Guidelines (as applicable) or best practice State or Territory Grants Guidelines by December 2026.	DPAC/ Treasury	31-Dec-26	In Progress	Policy development work commenced
038	Review Gov Grants expenditure	Conduct a review of Government Grants expenditure, in the lead up to the 2026-27	DPAC/ Treasury	21-May-26	Completed	Done as part of 2026-27 Budget
039	Budget – Integrity Commission	The Budget of the Integrity Commission will be increased by \$500k per annum in the 2026-27 Budget and forward estimates, with the \$500k amount to be indexed from 2027-28 for the remainder of the forward estimates.	Treasury/DoJ	1-Jun-26	Completed	Done as part of 2026-27 Budget
040	2016 Cox Report	Prioritise the delivery of outstanding agreed recommendations of the 2016 Cox Report, with the majority of the recommendations to be included in a Tranche 2 bill by May 2026, with final recommendations (more technical and further consultation required) to be tabled by October 2026.	DoJ	30-Oct-26	In Progress	Tranche 2 Bill was tabled on Thursday 18 June 2026, and a Tranche 3 Bill for remaining issues is due for consultation by the end of the year.
041	Resourcing TAO	Review the level of resourcing for the Tasmania Audit Office in the lead up to the 2026-27 budget and ensure that funding over the forward estimates supports at least six (6) performance audits per annum.	Treasury	1-Jun-26	Completed	Done as part of 2026-27 Budget
042	Regional Community sports facility infrastructure	Develop regional community sports facility infrastructure plans and a framework for the equitable distribution of funding across all levels of sport.	Building Tasmania	2026-2028	In Progress	Funding allocated in State Budget and Forward Estimates. The Government has released information on the Regional Community Sports Infrastructure Plan. The framework for funding sport is not scheduled to commence until 2027-28.
043	Increased investment in community sports facilities/infrastructure	Increase investment in community sport facility and infrastructure projects to \$26.25m per annum over the next four years and maintain funding levels for 'Other funding to sports organisations and operational funding' at the 2025-26 funding level for the next four years (i.e. \$24.44 million per year from 2025-26, noting that the current forward estimates already include 2026-27 \$19.5 million, 2027-28 \$16.8 million and 2028-29 \$12.3 million in already allocated funding, with the top-up to \$24.44 million to be prioritised through the 2026-27 budget process.)	Building Tasmania	2026-2028	In Progress	Funding has been allocated in the State Budget for 2026-27 and 2027-28.
044	Community engagement, access and outreach strategy	Stadiums Tas develop a community engagement, access and outreach strategy to be publicly released at least 3 months prior to the first operational plan for the stadium being approved.	Stadiums Tasmania	30-Jan-29	Not Started	Stadiums Tasmania will develop a strategy three months prior to operational plan, anticipated in early 2029.
045	Ground occupancy agreements	Stadiums Tasmania will seek to negotiate Ground Occupancy Agreements that include a requirement that venue hirers make available affordable ticketing and package options for vulnerable and regional	Stadiums Tasmania	1-Dec-26	In Progress	Negotiations with the AFL recommenced (19 March 2026) with negotiations with Cricket Tasmania to commence in the second half of 2026.
046	Ticket to Play/Wellbeing	Develop an equivalent program to Ticket to Wellbeing to support Tasmanian families to attend events at the stadium.	Stadiums Tasmania	2028-29	Not Started	Active Tasmania will work with Government and Stadiums Tasmania to develop an appropriate program framework closer to operations.
047	Transport mode on the Northern Suburbs Transport Corridor	Submit a strategic business case by end of 2025 for a transport mode on the northern suburbs transit corridor	DSG	19-Dec-25	Completed	Strategic business case submitted to the Australian Government.
048	Transport mode on the Northern Suburbs Transport Corridor	Deliver a transport mode on the northern suburbs transit corridor.	Building Tasmania	30-Jun-27	In Progress	Work to develop a detailed business case continues as informed by the completion of the strategic business case.
049	Transport mode on the Northern Suburbs Transport Corridor	Expand ferry service at Wilkinsons Point	Building Tasmania	30-Jun-27	In Progress	Glenorchy City Council has submitted a request for crown land consent for an infrastructure development application (DA) at Wilkinsons Point. Ministerial approval provided on 15 June 2026. Council lodged a DA for the terminal on 17 June 2026.
050	Operational Transport Management Plan	The Operational Transport Management Plan will consider safety	Stadiums Tas	21-Jul-29	Not Started	Completion timeframe is indicative only -Operational Transport Management Plan is due to be completed 18 months prior to operations
051	Centre of Excellence	Provide \$250,000 in seed funding in 2025–26 for planning and design.	DPAC	31-Jan-26	Completed	Grant deed has been issued to Cricket Tasmania
052	Centre of Excellence	Tasmanian Government commits \$2.25m in 2026–27, with \$2.5m to be sought from the Australian Government.	Building Tasmania	2026-2027	Not Started	Funding has been allocated in the State Budget for 2026-27. Initial approach discussions have been held between DPAC, Building Tas and Cricket Tas
053	Centre of Excellence	Tasmanian Government provides in-kind support for planning and regulatory approvals.	DPAC/BT	1-Dec-26	In Progress	Cricket Tasmania have confirmed there is no requirement for support at this stage; however, DPAC will continue to liaise with Cricket Tas for future in-kind support. Due date updated in line with grant deed date for completion
054	Transition from Ninja	Initial roadmap by June 2026 Public stakeholder engagement plan in first half of 2026	DPAC (lead) w BT / Stadiums Tas	30-Jun-26	In Progress	Draft advice has been prepared by State Growth and Stadiums Tas outlining the pathway for Cricket Tasmania and authorising negotiations with Clarence City Council on the transfer of Ninja stadium to Stadium Tas.
055	CT operating support	Increase operating and transition support to Cricket Tasmania (CT) from \$3.5m per annum in 2025–26 to \$5m by 2028–29, with annual increments of at least \$0.5m from 2026–27	DSG	30-Jun-26	Completed	Grant Deed finalised and payment for 2025-26 has been made. Additional funding has been requested in the State Budget for 2026-27 to 2028-29.
056	Governance	CT and CA will be included in key governance groups for the new Stadium Steer Co	DPAC	6-Aug-26	In Progress	The Minister for Sport approved a change of chairing responsibilities for the Committee to the Deputy Secretary, Strategy and Delivery, DPAC, on 6 August 2026. DPAC has

Ref	Commitment	Detail	Lead Agency	Due Date / Next Due/ Completed Date	Current Status August 2026	Comments/Next Steps/Risks
						assumed secretariat responsibilities.
057	Ground Occupancy agreements	CT will negotiate ground occupancy agreements with Stadiums Tasmania.	Stadiums Tas	1-Dec-26	In Progress	Negotiations with AFL recommenced (19 March 2026) with negotiations with Cricket Tasmania to commence in the second half of 2026.
058	MoU	There will be a draft MOU with the Hobart City Council. - Under the MOU, responsibility for enforcement in some circumstances will be delegated to State Growth. In these circumstances, State Growth will bear the cost of enforcement.	Building Tasmania	TBC	In Progress	Tasmanian Government (DPAC/DSG/MPDC) and HCC meetings continue monthly.