## SA SENS

death of Anne Woulleman-Jarvis Premier Will Hodgman admits health system 'clearly failed' in

By Georgie Burgess and James Dunlevie Updated Thu 18 May 2017, 7:25pm



PHOTO: Anne Woulleman-Jarvis died after a "cruel trifecta" of shortcomings, a coroner found. (ABC News)

Royal Hobart Hospital, labelling her death "totally unacceptable" due, in part, to what a coroner said was inadequate care at an understaffed Tasmania's Premier says the health system "clearly failed" a woman who died

staffing levels at the emergency department (ED) contributed to her death being treated for a head injury in 2015, with a coroner finding this week insufficient Anne Woulleman-Jarvis died after being discharged from the hospital, where she was

most traumatic of circumstances". Premier Will Hodgman has described 62-year-old Ms Woulleman-Jarvis' death as "the

RELATED STORY: Coroner finds 'substandard care' at RHH contributed to woman's death

RELATED STORY: 'Litany of errors' at Royal Hobart Hospital ends in woman's death

**RELATED STORY:** Hospital wait outrage leads to more beds, questions over 'culture of secrecy'

**RELATED STORY:** Tasmanian patients dying due to health system underfunding: doctors

MAP: Hobart 7000

emergency department to ensure this sort of thing doesn't "It's entirely unacceptable, it's the sort of reason why we've sharpened our effort to increase personnel in the happen again," Mr Hodgman said.

clearly failed the needs of the patient. resource, to provide every support to a health system that is under strain and has "It's our responsibility to ensure these things don't happen again, to provide additional

"These are the most traumatic circumstances."

health system, which has been under heavy criticism by unions, the State Labor Opposition and ambulance paramedics. Mr Hodgman said the Government was doing everything it could to improve the



**PHOTO:** Anne Woulleman-Jarvis' death in hospital was the subject of a coronial inquiry. (Supplied)

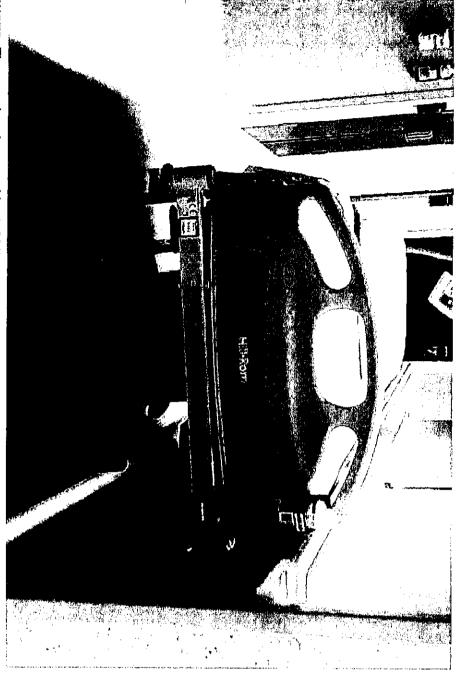


PHOTO: The nurse's union says March 2017 saw an 'all-time record' for admissions at RHH's ED, (ABC News)

# Hospital warned staff levels would cause 'actual patient harm'

of the death had in the months prior expressed "very real concerns related to the capacity of her department to cope with its In his findings following Ms Woulleman-Jarvis' death, coroner Rod Chandler said the specialist in charge of the RHH ED at the time

staffing levels at the RHH's ED". other comparative hospitals in Australia with a view to assessing the adequacy of the comparison of medical staff numbers at the ED of the RHH with staff numbers at four Mr Chandler said Dr Emma Huckerby wrote a report to management "to record a

.He said Dr Huckerby reported "current levels of medical staffing at the RHH ED are provide safe and timely emergency care to patients attending the RHH" inadequate ... this gap in staffing is significantly impacting on the capacity of the ED to

ED workload is going to continue to increase," Dr Huckerby wrote and complexity at the RHH (and at all major referral hospitals in Australia) show that "The gap needs to be addressed urgently as current trends in patient attendances

risk of actual patient harm" concern" that "did not comply with national benchmarking and exposed patients to the In conclusion, Mr Chandler found RHH's ED staffing levels were a "matter of grave

said in his findings Dr Huckerby brought it to management's notice in the starkest of terms," Mr Chandler secondly, because it took almost nine months for the situation to be addressed after permitted this state of affairs to materialise without an appropriate response and "This is a matter of grave concern, firstly because the RHH's senior management

harm' forewarned by Dr Huckerby." "Regrettably and tragically Mrs Woulleman-Jarvis was ... a victim of the 'actual patient

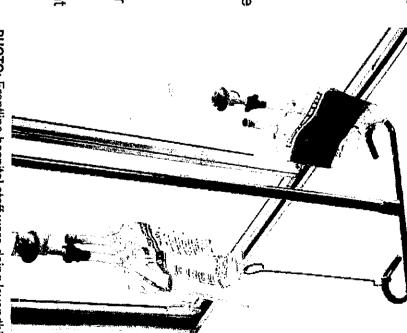


PHOTO: Frontline hospital staff were doing 'everything they can' to provide patient care but 'mistakes were being made'. (ABC News)

### Money must be found in budget: Labor, nurses' nnior

Opposition Leader Rebecca White said next week's state budget must include funds to improve resourcing for the health system.

"This is a terrible, terrible consequence of under-resourcing of the emergency department in particular," Ms White said

"I hope, if nothing else, this provides the warning to the Government that they need to put funding in next week's state budget to improve resourcing to the health system in lasmania.

because of those budget cuts and lack of staff in our hospital system, patients aren't getting the care they need and it needs to be "This is a result of the 2014 budget cuts where \$210 million was ripped out of the health system — we can draw the conclusion that

Greens MP Rosalie Woodruff echoed Ms White's comments and said the death of Ms Woulleman-Jarvis was "wholly unavoidable".

Ms Woodruff said. "There's not enough staff, there's not enough beds." "The staff at the emergency department at the RHH are extremely concerned about the impact on patients of the under-resourcing,"

Woulleman-Jarvis highlighted a system failure that was foreshadowed Neroli Ellis from the Nursing and Midwifery Federation said pressures at the RHH were getting worse, and the death of Ms

"We're seeing overcrowding in the ED, the staff are doing everything they physically can to manage patient care but we are seeing mistakes being made and we are seeing constant concerns being raised by management," Ms Ellis said

"The critical issue is we haven't got enough beds, and the pressures at the Royal [Hobart Hospital] have actually become worse."

opened The Government promised to open 27 additional beds in the south to ease the pressure on the ED, but Ms Ellis said none had

record," she said "We're seeing day-in, day-out a crowded ED, we're seeing double shifts — 351 for the month of March — which is an all time

"We're just not seeing an urgent crisis response."

document with annotations To print the document, click the "Original Document" link to open the original PDF. At this time it is not possible to print the First posted Thu 18 May 2017, 6:37pm Topics: death, health-administration, government-and-politics, healthcare-facilities, health, hobart-7000



## 

## not money, senior doctor says Tasmania's 'broken' health system needs better management,

Updated Tue 29 Mar 2016, 2:03pm

emergency health system, one of the state's most senior doctors says. Better management, not money, is the key to fixing Tasmania's "broken"

Last week, two women had miscarriages in chairs due to a shortage of beds at Royal Hobart Hospital (RHH).

spent the long weekend in the emergency department at RHH and said a few changes had made a huge difference Australian College for Emergency Medicine Tasmania chair Dr Brian Doyle said he

needs to be better managed," he said "It's not simply throwing money at a system that's unfortunately a bit broken and

access block Dr Doyle said the root cause of the problem was an issue referred to as bed block, or

a bed for them to go to so they stay in the emergency department," he said emergency department who then need to be in hospital for treatment ... but there's not "This is where we have sick people who have been seen and treated in the

to treat everybody else so we juggle and try to treat people in chairs and just use our common sense as best we can." "They're taking up the beds in the emergency department that you would usually use



**PHOTO:** A senior doctor said maximising existing RHH resources was important in addressing the problems. (ABC News: Sam Ikin)

RELATED STORY: Doctor warns of threat to elective surgery in Tasmania as flu season looms

RELATED STORY: Health service boss ordered to spend week at Royal Hobart Hospital

MAP: Hobart 7000

3



## Maximising resources helps with busy Easter weekend

Dr Doyle said simply spending more money was not the answer.

it was easy, there was no access block," he said "Over the Easter weekend, I worked at the Royal Hobart Hospital and it was beautiful,

"Even though it was busier, we were able to sort through things rather easily

that you have "There are solutions that don't necessarily require money and extra funding, it's making sure you maximise the existing resources

require money." "They did cancel some elective surgery, there was no extra money put into it, so there are solutions there that don't necessarily

But health policy analyst Martyn Goddard said a change in management practices would only help to a certain extent and a massive increase in funding was needed

"Our demand for hospital care generally, inpatient care, not emergency, is going up around about twice the national average," he

fewer facilities and capacity for our population than any other state or territory for so long that it's catching up with us." "Demand in Tasmania is accelerating so much we have undertreated and untreated so many people for so long, we've had so many

Mr Goddard said communication also needed to be examined.

"We've had empty beds in the wards but the people in emergency haven't been told they're empty," he said.

Topics: health, healthcare-facilities, states-and-territories, hobart-7000

First posted Tue 29 Mar 2016, 1:45pm

### Key points

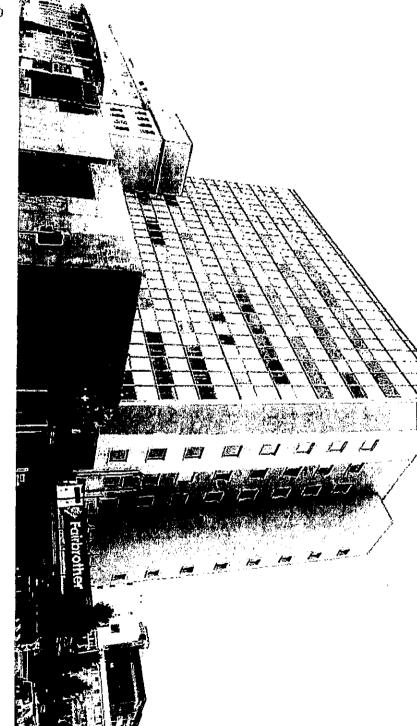
1

- Senior emergency doctor worked a RHH on "busy" Easter weekend
- Hospital coped "beautifully" and "easily" with increased demand
- Urges better management ahead of additional funding



Annex use (A III)





🖾 Doctors are complaining about a chronic bed shortage for patients at the Royal Hobart Hospital.

Table Alle

## bed shortage at the Royal Hospital Doctors complain of chronic



LORETTA LOHBERGER, Mercury February 2, 2017 10:04pm

Subscriber only

PATIENTS at the Royal Hobart Hospital emergency department are being interviewed about hospital's Medical Staff Association says. their medical conditions in waiting areas because the hospital cannot cope with demand, the

presentations than expected. This is despite January being a relatively quiet month for the hospital, with fewer emergency

by patients waiting to go home, where the chairs are close together. The association's chairman Frank Nicklason said four people were interviewed in an area normally used

Dr Nicklason said another man who had a prolonged seizure could not be admitted to the intensive care unit because of bed shortages, and had to be treated in a waiting area in the emergency department.

He said a chronic bed shortage, exacerbated by the demolition of the hospital's B block and inadequate alternatives, was causing problems throughout the hospital.

"It has been a relatively quiet January and yet the hospital can't cope," he said.

"We're forced to look after patients in areas that aren't suitable."



C Health Minister Michael Ferguson.



measures to address this increased demand. I expect this to be finalised in coming weeks," Mr Ferguson "I can confirm that the Government and the THS have been working on a significant new package of



### ABOUT THE CHARTER

Everyone who is seeking or receiving care in the Australian Health system has certain rights regarding the nature of that care. These are described in the Australian Charter of Healthcare Rights. The rights included in the Charter relate to access, safety, respect, communication, participation, privacy and comment.

The Australian Charter of Healthcare Rights is available to everyone in the healthcare system. It allows patients, consumers, families, carers and healthcare providers to share an understanding of the rights of people receiving health care.

Patients, consumers, healthcare providers and health service organisations all have important parts to play in achieving healthcare rights.

Healthcare providers play a vital role in ensuring that quality care is delivered to patients and consumers and, by their professionalism and dedication, ensure that the very best outcomes are achieved for everyone in the system.

A genuine partnership between patients, consumers and healthcare providers is important so that everyone achieves the best possible outcomes.

### USING THE CHARTER

This brochure discusses each of the seven Charter rights, and provides some guidance to healthcare providers about ways they can contribute to ensuring that the rights are upheld.

The rights in the Charter express many of the actions and obligations that healthcare providers already have under existing organisational or professional codes or policies.

### MORE INFORMATION

Healthcare providers contribute to good health care outcomes by offering information and advice on how the processes work in the particular healthcare setting or facility.

Patients or consumers may often hesitate to raise issues about their rights; these should be discussed with them and they should be advised of how they can obtain information about their rights.

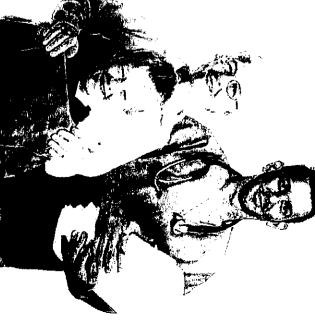
For more information on the Charter and how you can contribute to achieving healthcare rights visit:

www.safetyandquality.gov.au

### THE AUSTRALIAN CHARTER OF HEALTHCARE RIGHTS

A GUIDE FOR HEALTHCARE PROVIDERS





FOR MORE INFORMATION ON THE CHARTER AND HOW YOU CAN CONTRIBUTE TO ACHIEVING HEALTHCARE RIGHTS VISIT WWW.SAFETYAND:QUALITY GOV AU

AUSTRALIANCOMMISSION: SAFETY JANO QUALITY (#HEALTHCARE

### **ACCESS**

A right to health care,

appropriate care is provided to a patient or consumer, including using other facilities if needed. Access is enhanced when the best and most

Being mindful of the whole of treatment needs of hours services, also contributes to achieving the right the patient, such as continuing treatment and out of



existing patient safety consumers understand ensuring patients or by participating in are to receive and or consumer needs, being alert to patient Safety is addressed by high quality care. the treatment they

### SAFETY

A right to safe and

consideration. A right to be shown respect, dignity and

and providing health care and advice that is patient's or consumer's environment and background, appropriate to the patient's or consumer's needs. Respect means that all participants are mindful of a

options and costs in a clear and open way. A right to be informed about services, treatment,

patient or consumer and/or carers. alert to signs of confusion or misunderstanding by the information being provided to them and by being ensure that the patient or consumer understands the Communication is enhanced if healthcare providers

consumer language and communication needs. make sure arrangements are made to meet patient or Wherever practical, healthcare providers should

A right to be included in decisions and choices about

and inviting patients and consumers to consent for and/or carers in discussions about treatment options. encouraged by engaging the patient or consumer teaching or research. care or treatment that is experimental or part of their right to refuse or withdraw consent at any time This includes informing patients and consumers of Participation by patients in their health care is

circumstances when providing care. or consumer's circumstances and consider these Healthcare providers should be alert to a patient's





A right to privacy and confidentiality of provided information.

appropriate health professionals. privacy needs of patients or consumers and by ensuring Privacy requires that all participants be sensitive to the that patient information is only shared with other

A right to comment on care and having concerns

available to them. consumers and/or carers should be helped to articulate enhanced by being attentive to the concerns of them to engage in two way communication. Patients, patients or consumers and/or carers and encouraging their concerns and be informed of comment options The opportunity to comment is important and

equitable resolution of complaints by participating and their families. improvements in health care provision as an outcome in organisational processes and should also look for Healthcare providers should facilitate the efficient and from interactions with patients, consumers, their carers