

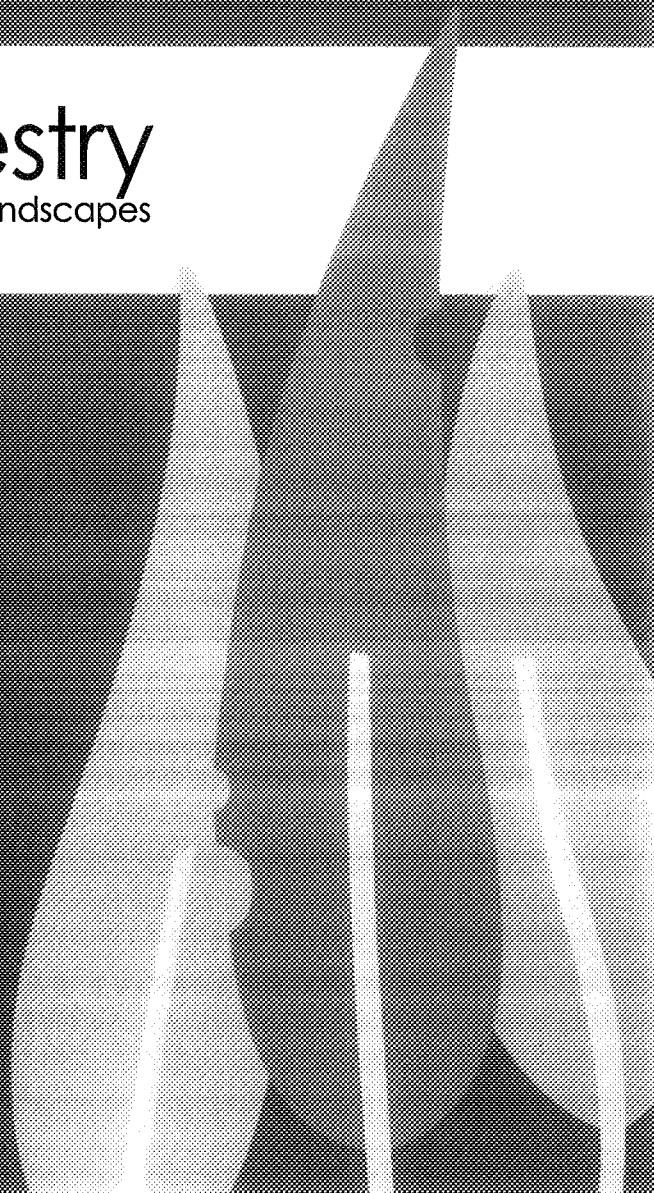


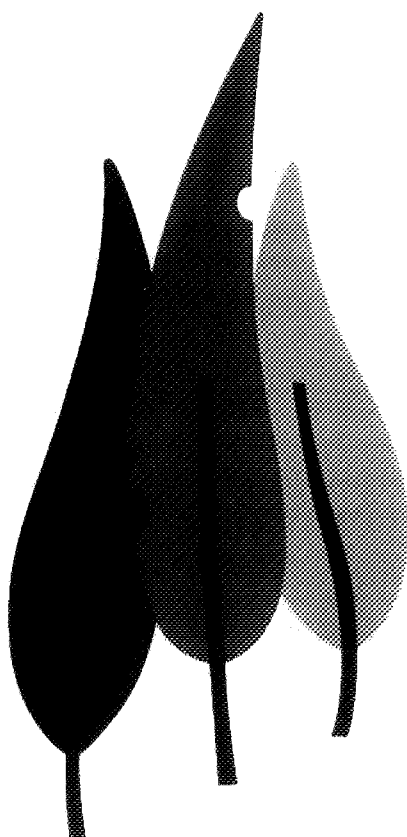
Technical Report 211

**Processing plantation-grown eucalypt
sawlogs: modelling costs and log
prices for mills optimised for the
Tasmanian plantation resource**

R Washusen, C Harwood

CRC for Forestry
Researching sustainable forest landscapes





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Public report

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Summary

Plantation-grown eucalypt sawlogs have somewhat different processing characteristics to native forest sawlogs. Research has identified sawmilling equipment and methods that would improve processing performance, relative to that obtained when plantation sawlogs are processed in conventional native forest sawmills.

There is interest in evaluating the profitability of sawmills optimised for a eucalypt plantation sawlog resource, particularly in Tasmania, where a resource of plantation sawlogs is being developed and the supply of pruned plantation sawlogs is expected to reach 150 000 cubic metres per year by around 2025.

This report presents financial modelling for a sawmill optimised to quarter-saw plantation-grown sawlogs of *Eucalyptus globulus* and *E. nitens*, with an annual log requirement of about 100 000 cubic metres per year, assuming two mill shifts per day. The modelling is based on the costs and performance of an existing native forest eucalypt sawmill in southern Tasmania, which had previously been modelled in 2007. Modifications to sawing and drying equipment and procedures to optimise the mill for plantation sawlogs have been costed and the model adjusted accordingly. Of particular note is the use of a multi-saw resaw to increase mill productivity with the shorter, smaller diameter but more uniform plantation sawlog resource.

The modelling system involves constructing a new mill and operating it for a twenty-year period. Log prices payable at the sawmill were calculated, consistent with achieving a target internal rate of return (IRR) on investment in the mill. Assumptions of volume recoveries of products are based on processing trials of plantation logs, and product prices are detailed.

Mill-door log prices payable ranged from less than \$50 per cubic metre, assuming a requirement of 15% IRR and only 5% of log volume recovered as sawn boards of standard grade and better, to more than \$200 per cubic metre, for an IRR of 10% and 23% of log volume recovered as standard grade and better. Mill-door log prices exceeding \$100 per cubic metre could be supported, provided recovery of standard grade and better exceeded 10% at an IRR of 10%, or 12% at an IRR of 15%.

The modelling is for a new mill of the type described. Modelling the modification of any existing sawmill would require consideration of that mill's particular circumstances.

Introduction

Existing eucalypt sawmills in Tasmania are configured for sawing eucalypt logs from native forests, with the main species processed being *Eucalyptus delegatensis*, *E. obliqua* and *E. regnans*. Sawing is conducted in two main stages and mills are usually equipped with single-saw log break-down systems coupled with resawing lines to complete the two-stage process. These systems have developed over many years to process this native forest resource and are well suited to the highly variable size and quality of native forest logs where ‘grade-sawing’ is required to maximise product recovery and quality¹.

The shortcomings of these ‘native forest’ sawmills for processing short-length pruned plantation-grown *E. nitens* and *E. globulus* are described in CRC for Forestry Technical Report 209 (Washusen 2011). The use of single-saw break-down and resawing systems (where they are installed) can slow material flow rates and hence increase sawing costs, particularly for short log lengths characteristic of pruned plantation logs². In addition, single saws produce asymmetric release of growth stresses, which have steep pith-to-bark gradients in small-diameter plantation-grown logs. This poor control of growth stress release can further slow the sawing process, reduce recoveries, and can contribute to poor sawing accuracy resulting in downgrading of dried boards and reduced product value.

The review by Washusen (2011) describes some of the alternative processing options that can be applied to improve material flow and sawmill efficiency, reducing processing costs. During a CRC for Forestry workshop held in Hobart in December 2010, this information generated interest in exploring the possibility of developing a specialised mill for processing short plantation-grown logs of relatively uniform dimensions and quality where ‘grade-sawing’ methods are less relevant than for conventional native forest logs.

Washusen (2009) describes methods for comprehensive financial modelling of sawmill operations, known as CSIROMILL, which were developed primarily to assist growers and processors to develop profitable value chains for new plantation eucalypt resources. The modelling method uses material flow rates and volume recoveries through sawing and drying, built up from processing experiments on different sawing and drying equipment types carried out by CSIRO with the assistance of industry. Mill construction and operating costs are determined from surveys of equipment suppliers and recent actual mill construction. Returns are determined from current price schedules for different sawn timber board sizes and grades produced. The modelling approach is to construct a new sawmill, ‘run’ it for a full working life and evaluate mill-door log prices payable with achieving target rates of return on capital invested. The modelling method enables examination of the effects of changes in resource quality (as assessed by processing trials) and mill set-up on mill-door log prices, and comparison of different mill set-ups. The application of CSIROMILL modelling is exemplified in the study reported by Washusen *et al.* (2009b), which established mill-door log prices for pruned plantation-grown logs of *E. saligna*, *E. viminalis* and *E. globulus* grown and processed in Western Australia.

¹ Grade-sawing refers to the adjustment of the sawing pattern for each individual log so as to maximise the recovery of high-value sawn products (large-dimensioned boards of standard grade or better). Grade-sawing takes into account log size and taper and defects such as defective log quarters and hollow log centres.

² The majority of Tasmanian sawlog plantations are pruned to a height of 6.4 m, but logs of this length cannot be processed as a single sawlog, primarily because of problems associated with the release of growth stresses (Washusen 2011). The best processing outcomes result when bush logs are cross-cut to produce two sawlogs of about 3.0 m in length.

The *E. nitens* and *E. globulus* plantation sawlog resource in Tasmania is at a relatively early stage of development (Forestry Tasmania 2007). The first substantial volumes of pruned plantation logs should become available for processing from about 2015, and up to 150 000 cubic metres per year are forecast to be available from about 2025, from plantations in state forests. Much smaller additional volumes from plantations on private land may also be available. It is anticipated that about 80% of the initial available log harvest will be *E. nitens*, and the balance *E. globulus*. This level of resource, from a decentralised plantation estate, would not supply sufficient log volume to operate a large modern sawmill, purpose-designed for processing a uniform plantation log resource at low processing cost. A dedicated sawing line set up for quarter-sawing plantation sawlogs, such as the HewSaw R250 PLUS Trio, discussed by Washusen (2011), would require a log intake of 260 000 – 320 000 cubic metres per year for a two-shift operation.

As an alternative, it may be possible to retrofit existing ‘native forest’ eucalypt sawmills with processing components that improve mill performance when sawing plantation logs, enabling profitable operation on a plantation-grown resource with a lower log volume requirement. In 2007, CSIRO in consultation with Neville Smith Timbers produced a model of the NST Southwood sawmill, located at the Southwood wood-processing complex west of Huonville in southern Tasmania. This enabled modelling of a mill operation using native forest sawlogs. This sawmill has since changed hands and it is now owned by Gunns Ltd. It is clear from trials with short-length logs, and from staff observations of normal processing operations, that there can be serious bottlenecks in the processing line that significantly slow the mill’s operation.

The current mill is set up with two single-saw log break-down units that produce flitches of variable dimensions for resawing on two MEM twin bandsaws. Boards produced on the twin saws are sent directly to a green chain for sorting, and slabs are diverted to a scanning multi-rip. Gunns Ltd staff estimate that the current mill capacity is around 45 000 cubic metres log intake per year in a single shift, processing the current log supply from native forests which have log lengths of up to 5.4 m. The two MEM twin saws process these long flitches relatively efficiently in several passes. However, as the log length shortens, material throughput slows substantially, because of the greater number of reciprocating sawing passes for a given wood volume throughput.

Volume throughput may be increased for short logs by substituting one of the twin saws with a multi-saw such as the MEM Cobra-Multimate (installed in the Whittakers Timber Products new small sawlog line in Greenbushes, WA) or the HewSaw NS250 (a new multi-saw developed by Veisto Oy, Finland). Both of these multi-saws process accurately dimensioned cants in a single pass to produce either back-sawn or quarter-sawn boards on resawing. The HewSaw NS250 has feed speeds of 60–200 m/minute (www.hewsaw.com), substantially improving mill performance with both short and long logs. In order to produce accurately dimensioned cants, modifications are required to the log break-down system with one of the single-saw log break-down units to be replaced with a twin break-down saw and scanner similar to the MEM Tally Twin used in the new mill at Whittakers Timber Products. The other single saw is then used to halve logs for the twin saw.

Modelling method used

The model is based on the models developed by CSIRO with extensive industry consultation between 2003 and 2009. One of these models is of the NST Southwood mill in which the sawing line has been altered as described above.

The model simultaneously calculates mill-door prices based on sawmill internal rates of return (IRR). It is a series of linked spreadsheets that replicate the capital and operating costs of the mill. It is a time-series analysis over a twenty-year period at which time the mill is scrapped. Equity is assumed to be 100%. Allowances are made for taxation on profit and refunds where losses are incurred. All equipment is depreciated at rates given in detailed output tables.

The equipment and staffing levels are fixed for defined log input ranges. To calculate mill-door prices, it is possible to alter the following variables:

1. Log input can be altered within the defined range, and automatic adjustments are made to the production costs which are linked to volume throughput.
2. Taxation rate can be altered to any percentage.
3. IRR can be altered to any percentage.
4. Wood value produced per cubic metre of log input can be altered.

Capital, operating costs, staffing levels and summary sheets are given in output tables.

Sawmill description and operation

Pruned, debarked logs are delivered to the mill and stored under water sprays. Delivered logs are 6.2 m long with minimum 36 cm small-end diameter (SED). Each log is cross-cut at the mill to produce two sawlogs with a final length of 3.1 m. Small-end diameter range is 36–64 cm.

The sawing is conducted as follows:

1. Single bandsaw. Single pass to halve each log.
2. Computer-operated twin bandsaw with scanner and hydraulically operated log turn-down device. Breaks down each log half into three flitches. The centre flitch is processed to produce cants of the following dimensions: (i) 36–44 cm SED logs; cant width 187 mm; cant heights 175 and 200 mm; (ii) 45–64 cm SED logs; cant width 219 mm; cant heights 225, 250, 275 mm. The number of passes varies with log diameter: 36–52 cm, two passes; 53–58 cm, three passes; 59–64 cm, four passes. Dimensioned boards, 27 mm thick, are produced on the third and fourth passes for logs greater than 53 cm SED. Logs less than 52 cm SED are turned down once, while logs greater than 53 cm are turned down twice.
3. Resawing line 1: Existing MEM twin saw and scanning multi-rip. Processes rounded side flitches with true quarter-sawing strategy. Slabs are resawn with MEM scanning multi-rip.
4. Resawing line 2: HewSaw NS250 fitted with 500 mm diameter saw blades. Resaws cants to produce 27 mm thick boards in a single pass.
5. Trim-saw system: Boards are docked when required.

Drawings of cutting patterns for 50 cm SED and 60 cm SED logs are shown in figures 1a and 1b.

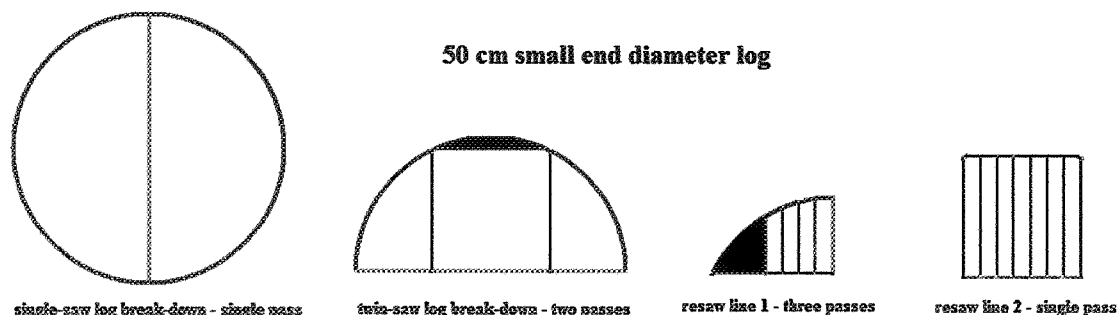


Figure 1a. Sawing pattern and number of passes for 50 cm SED log

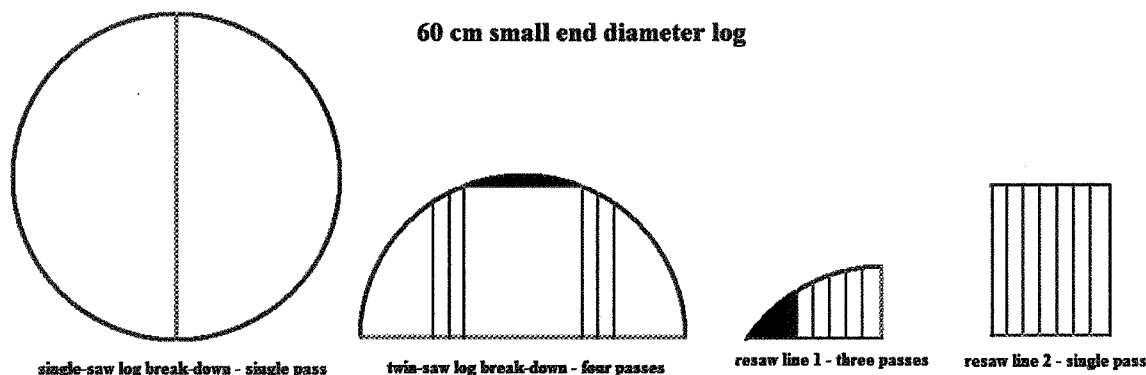


Figure 1b. Sawing pattern and number of passes for 60 cm SED log

Estimated log intake for a two-shift operation is 90 000 to 110 000 cubic metres per year. Given that logs are equally distributed across the diameter range, sawn board output is produced as follows: 4% from the twin break-down saw, 44% from resawing line 1 and 52% from resawing line 2. If resawing line 1 cannot handle this capacity, some extra slabs can be sawn on the twin break-down saw and directed to the scanning multi-rip.

The green chain is equipped with bin sorter and automatic stacker. Sawn residues are chipped and transported by conveyors to a stock pile or for loading directly into trucks. Before drying, boards are given a standard boron diffusion treatment (one month). Boards are dried in drying sheds with drop-down sides, which are equipped with fans (four months). At mean moisture content of 15%, boards are steam reconditioned for eight hours at $>98^{\circ}\text{C}$, then kiln-dried to 10–12% moisture content. Heating for kilns is via pressurised hot water from a Kohlbach furnace using sawdust and dry shavings as fuel. Dried boards are skip-dressed, ripped and docked for grading.

Product values and recoveries used for modelling

Table 1 shows the recoveries of different products assumed for modelling. Total volume recovery of sawn boards (utility, standard and select grades) is assumed to be 32%. This is higher than the volume recoveries of 27% and 28% obtained from the CRC for Forestry quarter-sawing study on pruned, plantation-grown *E. nitens*, which reported 27% for the 2.7 m butt-log and 28% for the second 2.7 m log (Washusen *et al.* 2009a). Higher recoveries are expected from the sawing system described here because:

- (i) the multi-saw systems employed reduce log and flitch distortion during sawing, eliminating the need required in that study for straightening cuts on flitches and resawing of boards to remove spring.
- (ii) better sawing accuracy improves green volume recovery and also reduces losses on drying arising from board undersizing (Washusen *et al.* 2009a).

The variable costs in the model are fixed at the sawn volume throughput equivalent to 36% recovery, while the product values produced are based on 32% recovery.

Table 1. Product recovery and values used for modelling

Product	Recovery (% log volume)	Product value (\$/m ³)
Standard grade and better	32 less % recovery of utility grade	1250
Utility grade	32 less % recovery of standard grade and better	350
Woodchip	48	75
Sawdust	15	0
Mill waste	5	0

The recoveries of standard grade and better assumed in Table 2 can likewise be compared with those reported by Washusen *et al.* (2009a) for plantation-grown *E. nitens* in Tasmania. In that study, recovery of standard grade and better was recorded at 6.7% of log volume for butt-logs and 14.3% of volume for second logs (i.e. an average of about 10%). Industry graders indicated that surface checking was the main defect leading to downgrading from standard to utility grade in this study. Improved drying and reconditioning methods were shown by Blakemore *et al.* (2010) to markedly reduce both surface checking, and visible internal checking following reconditioning, which was not evaluated as a grade-limiting defect by Washusen *et al.* (2009a). It is therefore anticipated that recovery of standard and select grades would be towards the upper levels shown in Table 2.

Table 2. Recovery of standard grade and better and product value per cubic metre of log intake calculated with values given in Table 1

Recovery of standard grade and better (% log volume)	\$/m ³ log intake
23	355
20	328
17	301
14	274
11	247
8	220
5	193

The model, incorporating the changes to the processing system described above, and using the product values and grade recoveries shown in tables 1 and 2, was run to calculate mill-door prices for sawlogs, consistent with attaining rates of return of 10% and 15%. These internal rates of return have been used in recent modelling studies of native forest sawmills (Washusen 2009, Washusen *et al.* 2009b).

Results

The appendix shows the model worksheets, with IRR set at 15%.

Figures 2a and 2b plot the mill-door log prices for the different recoveries of standard grade and better shown in Table 2, consistent with IRR of 10% and 15% respectively.

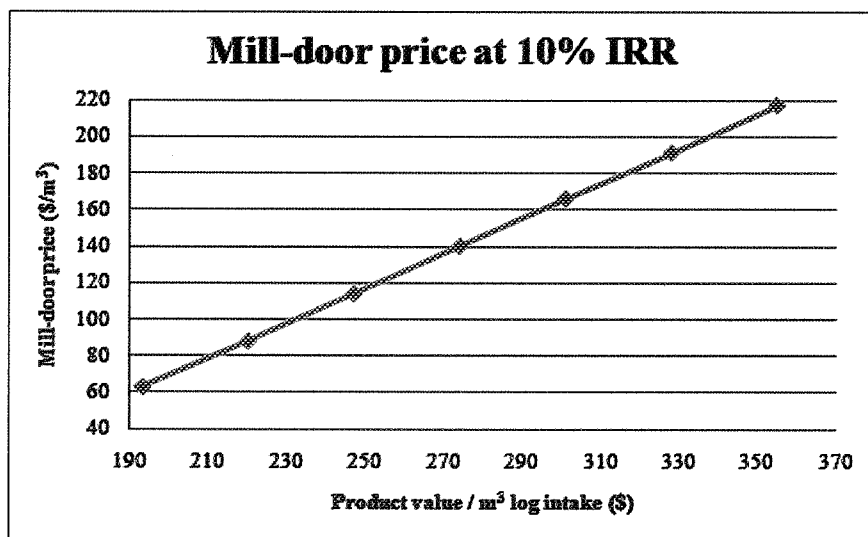


Figure 2a. Mill-door prices at 10% internal rate of return for product values given in Table 2

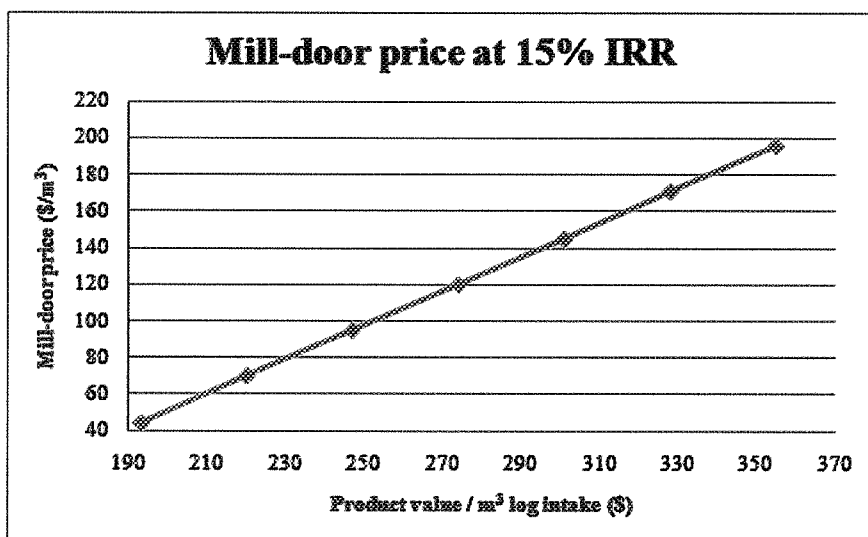


Figure 2b. Mill-door prices at 15% internal rate of return for product values given in Table 2.

As expected, mill-door log prices payable are affected by the target IRR, and also by the recoveries of standard and select grade boards. Mill-door log prices payable ranged from less than \$50 per cubic metre (assuming 15% IRR and only 5% recovery of standard grade and better) to more than \$200 per cubic metre (for an IRR of 10% and 23% recovery of standard grade and better). Mill-door log prices exceeding \$100 per cubic metre could be supported provided recovery of standard grade and better exceeded 10% at IRR of 10%, or 12% at IRR of 15%.

Discussion

The results presented here represent only a few scenarios out of many that could be tested with the modelling system developed. Nevertheless, they indicate that a sawmill configured as described here, and processing 100 000 cubic metres of plantation sawlogs per year in a two-shift operation, should be able to operate profitably, while paying mill-door prices of \$100 per cubic metre or more, which may be attractive to sawlog growers. Overall profitability of sawlog plantations depends also on sales of unpruned sawlogs and pulp-logs from the part of the tree stem above the 6.4 m pruned sawlog. Sale of pulp-logs from commercial thinnings prior to the final sawlog harvest may contribute additional revenue to the grower.

Several points need to be made to place these results in context:

- A two-shift sawmill operation is assumed. The modelling system has not been set up to model a single-shift operation, which would not be realistic to recover the substantial investment in advanced mill technology.
- Prices for materials, equipment and labour for the construction and operation of the mill are 2007 prices, except for the HewSaw NS250 rip saw, for which a February 2011 price is used. Prices of output products are also at 2007 levels. Price changes since 2007 should be factored into any detailed sensitivity analysis such as would be undertaken for a specific investment proposal.
- While the variable costs in the model are fixed at 36% recovery of sawn wood, the product values are based on only 32% recovery of board products. This means the model actually overestimates the variable processing costs by about 12%, which in turn contributes to underestimation of the mill-door log prices. In practice, it is anticipated that 36% of dried sawn product recovery could be achieved with optimum sawing and drying practices. The level of product recovery also depends on market requirements. Some Australian eucalypt mills have markets that accept select and standard grade boards down to lengths as short as 30 cm, usually at discounted prices. Where markets require longer lengths, mills prefer to chip short-length boards for sale as woodchips or to be used as fuel.
- Prices for sawn boards are based on those current in 2007 for Victorian 'ash' eucalypt native forest boards. It is assumed that quarter-sawn select and standard grade boards of equal dimensions cut from plantation *E. nitens* and *E. globulus* could be marketed at the same price. This assumption seems reasonable, in the context of declining availability of sawn timber from native forest eucalypts. However, it can only be tested once production commences. Specific marketing of appearance-grade boards from plantation-grown *E. nitens* and *E. globulus* may be required, as their appearance differs significantly from native forest boards (Harwood 2010). There is already an international market in appearance-grade sawn boards of plantation-grown eucalypts produced in South American countries, and some components of furniture are manufactured from plantation-grown eucalypts in South-East Asia.
- A specific uncertainty concerns the impact of closed internal checks on acceptability for appearance applications such as furniture, window frames and site-specific joinery, which involve re-dimensioning of sawn boards. This potential problem could affect the price of select and standard grade boards from *E. nitens*, but is not likely to be significant for *E. globulus*, in which levels of internal checking appear to be much lower (Washusen 2011). Evaluation of the impact of closed internal checks on secondary processing, using samples of boards from early processing trials of plantation-grown *E. nitens*, is

recommended. We know, from pilot trials already conducted, that closed internal checks should not cause surface defects in service unless they are exposed by re-dimensioning of boards in secondary processing. Untreated board samples of *E. nitens* free of surface checks, but with closed internal checks, have been exposed to outdoor conditions for over one year without any surface defects developing.

The modelling reported here was undertaken to determine mill-door log prices payable consistent with profitable operation, for a newly constructed mill similar to the Southwood mill, but modified as outlined above to process plantation-grown sawlogs. It does not aim to evaluate the prospects of modifying the existing Southwood mill, or any other Tasmanian mill, to process the plantation resource. Such modification would require less capital investment than construction of an entirely new mill, and might be an attractive option for a milling operation anticipating declining access to native forest sawlog resources and access to large quantities of plantation sawlogs. Modelling such modification of an existing mill may be appropriate in the future, closer to the onset of large-scale supply of plantation sawlogs. It would require consideration of the available plantation log resource for a particular mill, and the condition and anticipated working life of the existing mill components.

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Appendix: Model set-up and output for IRR 15%

Quartersawing 20-25 year old pruned *E. globulus* and *E. nitens*

Log break-down

MEM single band saw (single pass), in-line twin band saw with log scanner and hydraulic turn down device

Resawing

Line 1: MEM twin resaw (multiple passes) with in-line scanning multi-rip: Line 2: HewSaw NS250

Board sorting

Automated bin sorter and stacker

Drying system

Drying shed and kiln: Steam recondition at mean MC of 15%

Dry mill

Multi-rip, planing and packaging to skip dressed boards only

Resource

Pruned *E. nitens* and *E. globulus* 36-60 cm sed x 3.0 m long

Single shift annual log intake

45,000-55,000 m³ x 2 shifts

Life cycle

20 y operating life, 1 year to set up, 50% of sawn wood sold year 2, 50% of sales from year 21 in year 22

Relative to costs

Real AUD at 2007

CAPITAL EXPENDITURE													
Infrastructure	869,000	0	0	0	0	0	0	0	0	0	0	0	0
Sawmill	10,243,745	578,000	158,000	158,000	158,000	158,000	578,000	158,000	158,000	158,000	158,000	158,000	0
Drying systems	9,050,000	0	0	0	0	0	0	0	0	0	0	0	0
Drymill	3,481,000	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT EXPENDITURE													
Infrastructure costs	651,000	1,746,525	1,746,525	1,746,525	1,746,525	1,746,525	1,746,525	1,746,525	1,746,525	1,746,525	1,746,525	1,746,525	0
Sawmill	224,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	0
Drying systems	96,000	1,455,100	1,910,200	1,910,200	1,910,200	1,910,200	2,020,200	1,910,200	1,910,200	1,910,200	1,910,200	1,910,200	0
Dry mill	100,000	952,000	1,814,000	1,814,000	1,814,000	1,814,000	1,844,000	1,814,000	1,814,000	1,814,000	1,814,000	1,814,000	0
Log costs	0	19,588,379	19,588,379	19,588,379	19,588,379	19,588,379	19,588,379	19,588,379	19,588,379	19,588,379	19,588,379	19,588,379	0

INCOME													
Wood products	0	17,750,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	17,750,000
Site mill vehicles	0	0	0	0	0	0	48,000	0	0	0	0	0	224,000
Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0	649,520
Sawmill	0	0	0	0	0	0	0	0	0	0	0	0	270,000
Drying systems	0	0	0	0	0	0	0	0	0	0	0	0	377,750

1. INFRASTRUCTURE													
Office (130m2)	130,000											Assess	Dura rate (%)
Staff Facilities (130m2)	130,000											52,000	60
Weightbridge	100,000											40,000	60
Transformer and housing	100,000											40,000	60
Roads Infrastructure and site prep	10,000											10,000	60
Log storage-lands	10,000											0	100
Log storage-hot mix surface	200,000											0	100
Log storage-Sprinkler system	20,000											0	100
Contingencies	79,000											0	100

																	ASSETS	Dpm rate (%)		
2. SAWMILL																				
Sawmill buildings																	336,000	60		
Green mill 70x40 m	840,000																12,000	60		
Sawshop 10x10 m	30,000																7,200	60		
Maintenance shop 10x6 m	18,000																60,000	60		
Electrical / lighting	150,000																92,000	60		
Sprinkler / water storage / pumps	230,000																50,720	60		
Contingencies	126,800																			
Sawing equipment																				
Log merchandising foundations	45,000																18,000	60		
Sawmill foundations	45,000																18,000	60		
Dust extraction foundations	12,000																4,800	60		
Sawshop foundations	7,000																2,800	60		
Mechanical upgrade	0	300,000															0	100		
Bark conveyor/storage	0																0	60		
Loading equipment (1 x 966 Cat)	161,700	158,000	158,000	158,000	158,000	158,000	158,000	158,000	158,000	158,000	158,000	158,000	158,000	158,000	158,000	158,000	0	NA		
Tracked systems (2)	80,000																0	100		
Log Scanner	1,948,000																0	100		
Log breakdown system	1,104,245																0	100		
Twin resaws	750,000																0	100		
Scanning multipip	533,000																0	100		
Trim sawdocking system	148,000																0	100		
Residue system	105,000																0	100		
Sawdust extraction	50,000																0	100		
Sawdust bin	134,000																0	100		
Chipper and transfer system	20,000																0	100		
Chip bin	53,000																0	100		
Loading ramps for residue	335,000																0	100		
Board segregation	2,000,000																0	100		
Board sorter system	298,000																0	100		
Mechanical installation	250,000																0	100		
Walkways/safety barriers	75,000																0	100		
Compressor and air lines	40,000																0	100		
Saws	15,000																0	100		
Gantry crane	40,000																0	100		
Communication systems	600,000																0	100		
Saw deceler	0	120,000															0	100		
Mill vehicles	0																48,000	40		

1. OVERHEADS																
Manager (1)	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Marketing/accountant (2)	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Office (2)	50,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	50,000
Accountancy costs	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Electricity connection	0	283,725	283,725	283,725	283,725	283,725	283,725	283,725	283,725	283,725	283,725	283,725	283,725	283,725	283,725	283,725
Insurance-buildings	0	288,000	288,000	288,000	288,000	288,000	288,000	288,000	288,000	288,000	288,000	288,000	288,000	288,000	288,000	288,000
Insurance-Stock	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Insurance-Public liability	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Insurance-Directors/Office liability	18,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	18,000
Motor vehicle operation	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Land lease	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Legal costs	0	10,800	10,800	10,800	10,800	10,800	10,800	10,800	10,800	10,800	10,800	10,800	10,800	10,800	10,800	0
Quality assurance	0	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	0
Y and maintenance	0	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	0
Waste disposal	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	25,000
Contingencies	75,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	150,000
Administration expenses	150,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000

[illegible]