



# Infrastructure Services End of Year Highlights 2025-2026

May 2026

# Acknowledgement

We acknowledge Aboriginal people as the traditional owners of this Land and respect their culture and identity which has been bound up with the Land, Sea, Waterways and Sky for generations.



## Images

Cover: Public Diagnostic Breast Care Centre in Hobart (Courtesy of Blackout Contractors)

Page 5 and 12: Mersey Community Hospital Theatres and Outpatients Redevelopment (Rob Burnett)

Page 6 and 15: Burnie Ambulance Station (Natasha Mulhall)

Page 7: CT Scanner at Launceston General Hospital

Page 8: Office interior at Argyle Street, Hobart (Anjie Blair)

Page 10: Office interior at Collins Street, Hobart

Page 11: Public Diagnostic Breast Care Centre in Hobart (Courtesy of Blackout Contractors)

Page 13: Artists impression of the new Northern Mental Health Precinct

Page 14: Royal Hobart Hospital ICU

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# Message from the Deputy Secretary

**In line with the Department's Strategic Priorities, Infrastructure Services has continued our focus on building a sustainable health system to meet the community's future needs.**

With Masterplans now in place for the four major hospitals, we are progressing delivery of committed projects under those plans. We are also continuing to update and refine our masterplans in light of changes to public and private investment, and as new opportunities arise.



The Launceston General Hospital Precinct Masterplan is currently being reviewed and updated. The revised masterplan will reflect recent changes within the precinct and incorporate new opportunities to support modern models of care at high quality, contemporary facilities.

Masterplanning for the St Johns Park Health and Wellbeing Precinct (Stage 3 of the Royal Hobart Hospital Masterplan) also continued throughout the year. The announcement the Tasmanian Government will acquire the adjacent Rosary Gardens property presented a timely opportunity to broaden this precinct and incorporate an existing, adjacent facility into the planning.

Some important milestones have been achieved in the Capital Investment Program, which includes major upgrades at our hospitals and health centres, new ambulance stations, and refurbishments to improve healthcare facilities around Tasmania. Designs were finalised and construction tenders advertised for the Northern Heart Centre and for new mental health precincts in both the North and North-West. Construction started on upgrades at community health centres at Kings Meadows and Oatlands, and on new ambulance stations at Bicheno and Longford. At the Royal Hobart Hospital, works to expand the Emergency Department started and the new Diagnostic Breast Care Centre was completed.

Beyond our own facilities, commercial negotiations including leases and property purchases also underpin achievement of the Department's priorities. During the year we supported a range of complex commercial negotiations, among them the 20-bed subacute ward at the Launceston Health Hub and the new Devonport Mental Health Hub, a new commercial production kitchen in the state's South and the agreement to purchase the Rosary Gardens property.

We've also continued to realise efficiencies through review and consolidation of our statewide vehicle fleet through the introduction of a centralised, statewide Fleet Management System. The system improved ease-of-use for staff while also allowing us to manage the fleet more effectively and further rationalise the fleet.

And behind the scenes, our dedicated Facilities and Engineering (F&E) teams continued their critical work to support routine and periodic maintenance of our facilities and the systems that keep them functioning.

I am pleased to present this summary of key highlights from 2025-2026.

**Andrew Hargrave**

Deputy Secretary Infrastructure



# Asset Management Services

The Asset Management Services unit manages the Department's portfolio of infrastructure assets, including facilities, plant and equipment and medical equipment. The unit is committed to improving planning and management practices to ensure our assets enable the delivery of safe, high-quality healthcare services to the Tasmanian community.

During the year Asset Management Services continued to progress a range of initiatives to improve management of health facilities and medical equipment across Tasmania, and to streamline and consolidate building management activities.

Work has also continued to further improve the Department's Medical Equipment asset management maturity.

## Achievements / highlights

### Strategic Asset Management Plan

The Asset Management Services Team has received endorsement for the new Strategic Asset Management Plan (SAMP) from the Treasurer. The SAMP outlines the Department's asset management strategy and sets out the the overall strategic direction and objectives for the management of our assets. It addresses built infrastructure, medical equipment and owned fleet assets.

The new SAMP represents a significant step forward in the Department's asset management maturity, reflecting the substantial time and effort that has been invested into the new Asset Information Management System.

The SAMP sets the direction for ongoing improvement to the Department's asset management practices, ensuring the infrastructure continues to support the delivery of health services into the future.

### Masterplanning

Infrastructure masterplanning provides the framework to make the best use of our land and buildings, and to maximise opportunities for future development that supports high quality health services into the future.

We are progressing the Revised Launceston General Hospital Precinct Masterplan to make sure it meets the growing needs of the community, by responding to new opportunities that have emerged since the Masterplan's initial release in 2021.

The Tasmanian District Hospitals and Community Health Centre Masterplan will align to the place-based approach to rural health service planning outlined in the *Long-Term Plan for Healthcare in Tasmania 2040*.

Asset Management Services is also preparing the final draft of the Royal Hobart Hospital Stage 3 Masterplan: St Johns Park Health and Wellbeing Precinct. This plan will outline how the precinct can be revitalised to deliver contemporary mental health, and sub-acute and community care services for Tasmanians in a manner that protects and enhances the significant built and cultural heritage of the site.





## **\$40 million Medical Equipment Fund**

Management of the Medical Equipment Fund (MEF) has continued, ensuring contemporary medical equipment is available for frontline staff.

Equipment funded under the MEF is prioritised for renewal and upgrade based on factors including equipment lifecycle, audits, asset data and staff expertise. This provides a need and service-based matrix that allows us to direct investment to address the evolving healthcare needs of the Tasmanian population.

This year the MEF delivered equipment across the state, including infant warmers, a heart lung machine and improvements to an MRI machine at the Royal Hobart Hospital. At the Launceston General Hospital, the fund provided drug fridges, laminar flow hoods and theatre stacks. In the North-West, theatre pendant lights and a colposcope were provided at the North West Regional Hospital and an emergency trolley was provided for the West Coast District Hospital.

# Commercial Services

**The Commercial Services branch manages the commercial and contractual arrangements for the Department's property portfolio, fleet operations and capital infrastructure delivery procurement.**

The Contract Services unit provides procurement services to government contracting and purchasing activities for projects under the Department's Capital Infrastructure Program.

The Fleet Services unit manages the Department's vehicle fleet, including the Ambulance Tasmania fleet.

The Property Services unit manages the Department's commercial and residential rental activities and office space planning. It ensures office environments are delivered in line with service delivery requirements and the Tasmanian Government Office Accommodation Fit Out Guideline.



# Achievements / highlights

## Fleet Management

The Fleet Services team manages the Department's motor vehicle fleet of 849 leased light vehicles, comprising 651 operational vehicles and 198 executive vehicles. There are also 111 Type 1 ambulances managed for Ambulance Tasmania.

In line with the Tasmanian Government's target to transition the government fleet to electric vehicles, low Emission Vehicles (LEVs) made up 40 per cent of the vehicle fleet at 31 March 2026. As of that date 47 per cent of vehicles on order were also LEVs.

During the year Fleet Services implemented a new fleet management system, Smartrak. It delivers a centralised, statewide system that includes key boxes, a pool car booking and electronic logbook program. The system also has an AI driven advanced reporting suite that will assist us improve the way we manage our fleet and identify sites with low utilisation. Compatible telematics devices are being installed in operational vehicles to improve reporting capability.

## Commercial Property Portfolio Management

The Property Services team played a pivotal role in negotiating the acquisition of the Rosary Gardens Aged Care Facility from Southern Cross Care (Tasmania). The site will be repurposed to house a new, contemporary 40-bed Older Persons Mental Health Facility, with works scheduled for completion prior to April 2029 when the lease for the existing Roy Fagan Centre in Lenah Valley expires.

The team continued to negotiate design development agreements, agreements for lease and lease agreements to support key health outcomes this year. This included finalising:

- The 20-bed subacute ward at the Launceston Health Hub adjacent to and supporting the Launceston General Hospital – due for occupation in mid-2027.
- The new Devonport Mental Health Hub delivering a Safe Haven, Recovery College and Integration Hub in the North West – due for occupation in early 2028.
- A new Commercial Production Kitchen at the Hobart Airport to support the Royal Hobart Hospital and southern health facilities – due for occupation in mid-2027.

The Property Services team is responsible for managing 243 lease and licence agreements (both leased in and leased out) across the State. The team continues to collaborate with business units to better utilise the Department's office accommodation footprint.

## Residential Accommodation

The Department offers accommodation to eligible health service staff as an employment incentive in line with the Employee Residential Accommodation Support Policy. This includes providing temporary accommodation for new recruits from interstate and overseas, agency nurses, rotating medical registrars, locums, paramedics, senior clinical staff and other short-term contracted staff.

The Residential Accommodation team ensures residential accommodation is managed efficiently and consistently across the state. The team currently manages 396 residential properties and of this number, 92 are owned and 304 are leased from other parties.

The Department continues to collaborate with Homes Tasmania on key worker accommodation initiatives. We currently lease a 24-unit facility at Punchbowl in Launceston and the 50-room Fountainside Hotel in Hobart from Homes Tasmania. Together we have secured four properties in Queenstown which will be re-developed into 10 contemporary, fit-for-purpose residences to support the West Coast District Hospital.

## Contract Services

The Contract Services team supports Infrastructure Services maintain good procurement practices and ensure compliance with mandatory procurement requirements in line with the Tasmanian Government purchasing framework. At the same time the team ensures that procurement is responsive and appropriately tailored to the division's needs and critical timelines.

In the ten months from 1 July 2025 to 30 April 2026 the Contract Services team facilitated 102 new procurements, with a combined value of approximately \$265 million. A total of 88 contracts with a combined value over \$135 million were awarded during the same ten-month period.

The team has also supported implementation of changes to Tasmanian Government procurement policies across Infrastructure Services. This includes implementation of single form tendering and changes to the Buy Local Policy requirements.





## Programming and Delivery

**The Programming and Delivery unit delivers the Department of Health's capital works program. This includes administering the capital program to deliver on identified service and infrastructure priorities, whilst managing construction impacts and minimising disruption to service delivery.**

The unit procures and manages specialist consultants and contractors including designers and technical consultants during the design phase. It also manages construction and the commissioning of completed facilities through to occupancy.

As well as delivering the capital program, the unit manages the systems and processes that support delivery of capital works across our health system, including our project management framework.

# Achievements / highlights

## North West Hospitals

Works continued at North West Regional Hospital and Mersey Community Hospital in line with the priorities in the North West Hospitals Masterplan.

The design for the North West Mental Health Precinct at North West Regional Hospital was finalised, and updated concept designs were released in October 2025. A Development Application for the facility was submitted to Burnie City Council in November 2025 and the construction tender was advertised in May 2026. Construction is expected to begin in 2026.

Also at North West Regional Hospital, designs for the redevelopment of the Emergency Department progressed in close consultation with staff, clinicians and other key stakeholders. The construction tender for the project was advertised in April 2026 and works are expected to start later in 2026. Replacement of the heating, ventilation and air conditioning (HVAC) system that services the Hospital's day surgery, operating theatres and the Intensive Care Unit was also completed during the year.

At Mersey Community Hospital, planning and design has started for a new Subacute building. The new building will provide expanded sub-acute services including palliative care, a new geriatric evaluation and management (GEM) ward and medical oncology.





## Launceston General Hospital Precinct

Significant progress was achieved on projects under the Launceston General Hospital Precinct Masterplan.

Works to build the new multistorey carpark at the corner of Charles and Howick Streets began in January 2026. This followed the opening of the temporary hospital carpark, which will offset temporary loss of parking during construction.

Design of the Northern Mental Health Precinct was finalised and updated concept designs were released in October 2025. Demolition to prepare the site at 52 Frankland Street was completed, and the construction tender for the new facility was advertised in March 2026.

The design for the Northern Heart Centre was finalised in close consultation with key stakeholders, and the construction tender was advertised in April 2026. Construction of both the Mental Health Precinct and Northern Heart Centre is expected to start in the second half of 2026.

The concept design for the Emergency Department expansion was developed following extensive engagement with clinical staff, service teams and other key stakeholders. The concept design was publicly released to coincide with the submission of the Development Application in May 2026.

Throughout the year progress continued on the major upgrade to the heating, ventilation and air conditioning (HVAC) systems in D-Block and in Ward 40. Works in Ward 40 were completed in May 2026.



## Royal Hobart Hospital and St Johns Park

Key projects progressed under the Royal Hobart Hospital (RHH) Redevelopment.

Construction of Phase 2 of the Emergency Department (ED) Expansion started in April 2026. Works to build a temporary ED entrance are underway, and in mid-2026 the ED will move to Argyle Street and construction works will focus on the Liverpool Street side of the hospital. Upgrades to the firefighting systems in H-Block were also completed. These upgrades were needed so the ED can temporarily move into H-Block while main construction work is delivered.

Planning and design for the major redevelopment of A-Block was completed and the project is now ready to progress to the next phase of delivery. Works to replace the building's original lifts started in October 2025. The lift replacement is an important enabling step ahead of the broader A-Block redevelopment.

The design for the new Cardiac Catheterisation lab that will be built in part of the D-Block operating theatres was finalised. The construction tender was advertised in November 2025, and construction is expected to begin later in 2026.

Construction of the new Public Diagnostic Breast Care Centre at the RHH Liverpool Clinics started in October 2025 and the Centre opened to patients in May 2026.

The St Johns Park Mental Health Facility received development approval from City of Hobart in May 2026, following the resolution of a Tasmanian Civil and Administrative Tribunal process. Construction of the new facility is expected to start in July 2026.

## Ambulance Tasmania

Progress continued towards delivering new rural and regional ambulance stations around Tasmania.

Works to build the Bicheno Ambulance Station started in August 2025 and construction is now well-progressed, and due to be finished in August 2026. Construction also started on the new Longford Ambulance Station in February 2026 and the station is due to open in early 2027.

A Development Application was submitted for a new station on King Island and the construction tender is due to be advertised in mid-2026. Community consultation for the new Cygnet Ambulance Station was held during September 2025, and planning also continued to deliver new stations at Legana and Snug.

## District Hospitals and Community Health Centres

Construction of the redevelopment of the Kings Meadows Community Health Centre started in January 2026. The redevelopment will deliver a purpose-built 18-chair Renal Health Unit, and the works are expected to be complete by the end of 2026.

Planning and design for Stage 2 of the Kingston Community Health Centre continued throughout the year. Planning for new CT Scanners to be delivered at St Helens District Hospital and West Coast District Hospital also progressed. Works to establish a new BreastScreen clinic at the Devonport Community and Health Services Centre were completed in May 2026.

Progress toward delivering the second stage of redevelopments at both West Coast District Hospital at Queenstown and Midlands Multi-Purpose Health Centre at Oatlands continued throughout the year.

Construction started at Midlands Multi-Purpose Health Centre in February 2026 and is due to be complete by the end of the year. A Development Application for the upgrades at West Coast District Hospital was submitted in November 2025 and the construction tender was advertised in April 2026. Works at both facilities will deliver further improvements to aged care facilities in these communities.





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